

### ADVA open edge networking

Solutions for a digital future

Investor presentation, April 2021



### Disclaimer

#### FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements with words such as "believes", "anticipates" and "expects" to describe expected revenues and earnings, anticipated demand for optical networking solutions, internal estimates and liquidity. These forward-looking statements involve a number of unknown risks, uncertainties and other factors that could cause actual results to differ materially. Unknown risks, uncertainties and other factors are discussed in the 'risk report' section of ADVA Optical Networking's annual report 2020.

#### CONSOLIDATED PRO FORMA FINANCIAL RESULTS

ADVA provides consolidated pro forma financial results in this presentation solely as supplemental financial information to help investors and the financial community make meaningful comparisons of ADVA's operating results from one financial period to another. ADVA believes that these pro forma consolidated financial results are helpful because they exclude non-cash charges related to stock compensation programs and amortization and impairment of goodwill and acquisition-related intangible assets, which are not reflective of the group's operating results for the period presented. This pro forma information is not prepared in accordance with IFRS and should not be considered a substitute for historical information presented in accordance with IFRS.







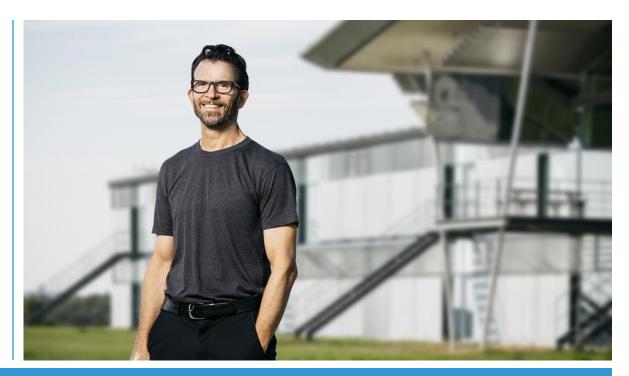
# **Company overview**

Mission, vision, customers and products

### **Transforming our business** Statement from the CEO

"With our investments in recent years, we have created the foundation for transforming our business model.

This transformation includes growing revenue contributions from software and services, expansion into new industries and further verticalization of our business."



#### Digitization is bringing the investment focus to us





# **ADVA fundamentals**



#### Background

- Headquartered in Munich, Germany
- More than 1,850 employees
- Over EUR 0.5 billion turnover

#### Our vision

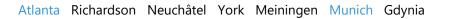


We love to work with highly innovative people to connect the world and drive change, success and value. In an increasingly digital environment, our networking technologies enable those who are solving the world's most critical challenges

### 

#### Our mission

Our mission is to be an innovation leader focused on our customers' experience by building better networking solutions





#### We build the technology that helps to create a connected world





### The executive team





Scott St. John CMSO Sales Services Marketing



Christoph Glingener CTO PLM Development Global BD

#### **Brian Protiva** CEO HR Compliance

Compliance Quality analytics

#### Ulrich Dopfer

**CFO** Finance, IR Legal IT



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## The ADVA brand promise



Financial stability, solid balance sheet ٠

#### Enabling our customers to capitalize on cloud and mobility

Award-winning sustainability focus

Market-leading scalability and efficiency

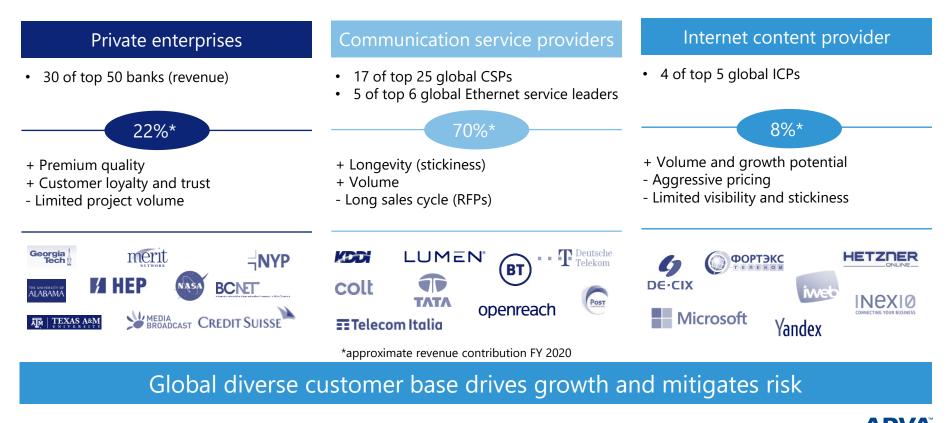
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# Serving network operators around the world







### **Our partners**



... and many more driven by real-world customer deployments



#### ... and many more Connect+ and Connect partners





# ADVA's technology tripod

#### Cloud interconnect Network synchronization **Cloud** access OSCILLOQUARTZ 70% of revenues 25% of revenues 5% of revenues **Private enterprises: Private enterprises: Private enterprises:** Secure cloud access **Business continuity** MiFID II financial time stamping and disaster recovery and SD-WAN Internet content provider: Internet content provider: Internet content provider: (Hyperscale) DCI Edge cloud Global database synchronization Communication service provider: Communication service provider: Communication service provider: Metro and edge upgrade for IoT, 5G Zero-touch service delivery and Next-gen mobile (5G) and cloud services. assurance



### **Overall sustainability approach and ratings**

#### Holistic approach

Adopted from Telecommunications Industry Association (TIA)



Strong commitment

Science based emissions targets (SBTi 1.5°C targets)

### Top-1% segment on EcoVadis – our commitment to sustainability and quality

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#### Growth and profitability



Positive macro dynamics First-class customers and partners

Strong products and technology alignment Excellent team and patent portfolio



Accelerating cash generation

#### Innovative solutions for a digital future







# **Market dynamics**

Growth drivers, competitive landscape



# Market growth drivers

### **Enterprise transformation**

- Investment in new technologies to stay relevant and lead the transformation and digitization of society
- Security is of highest importance

### Moving to the cloud

- Video, video, video!
- Terascale DCI\*
- Secure cloud access
- Virtualized service creation
- Edge cloud investments

### 5G and IoT

- New fronthaul, backhaul and timing investments
- Edge compute resources inside the network expand rapidly
- Open wholesale models prevail



Megatrends drive investment focus to the edge, where ADVA performs best

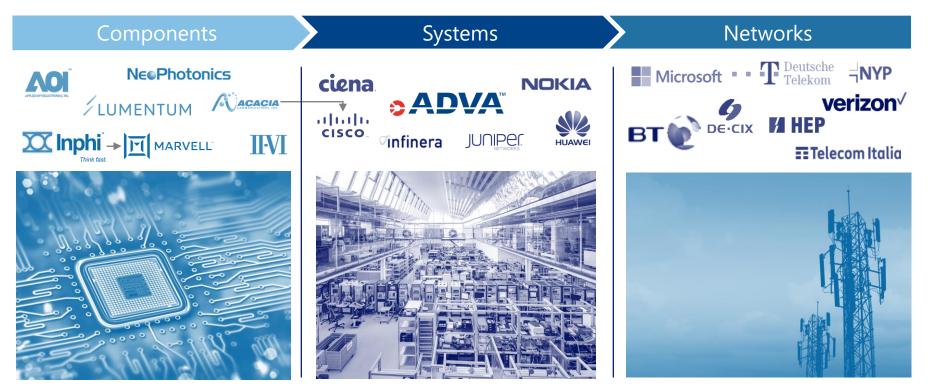
\*data center interconnect





# Networking industry – a consolidating ecosystem

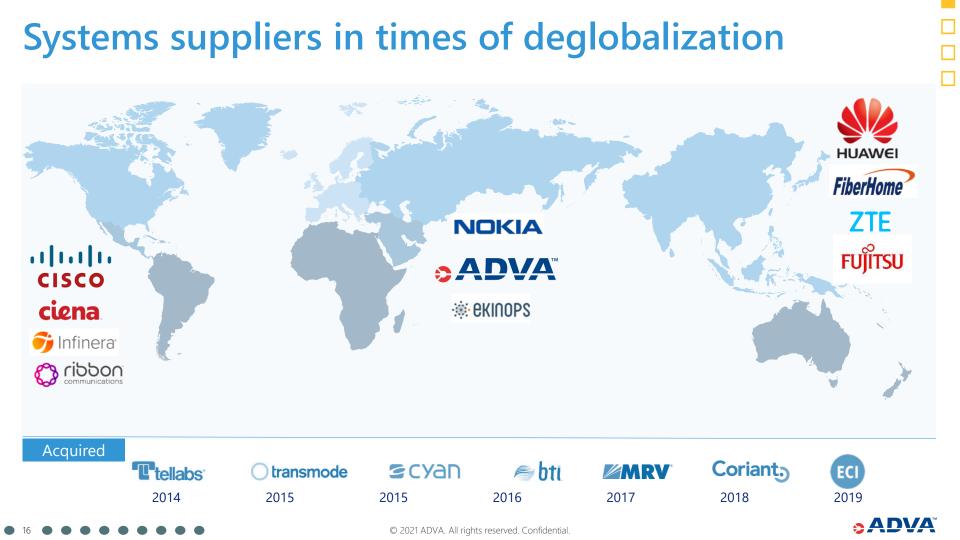




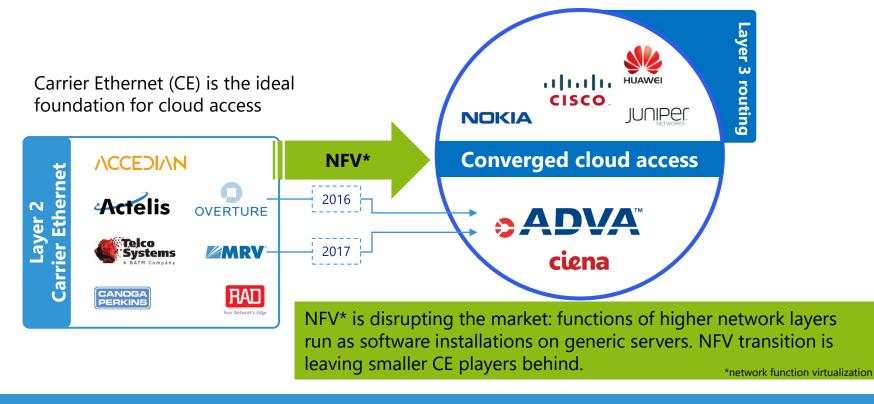
Production floor ADVA, Meiningen, Germany







# Technology convergence at the network edge



#### Network layers 2 and 3 in the access are converging leading to TAM expansion

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# New market dynamics and opportunity expansion



### Macro dynamics ...

- Pandemic accelerates digitalization
- Deglobalization impacts vendor selection
- Industry consolidation reduces choice

### ... have shifted the baseline

- Network infrastructure transitions from cheap commodity to strategic asset
- Government stimulus favors trusted suppliers
- Few remaining western suppliers that are profitable and have required credentials

#### Macroenvironment provides positive tailwinds for ADVA





## Market share data

Optical networking		SP access switching and
	Data center interconnect	Carrier Ethernet demarcation
Purpose built DCI, EMEA (26%)	Enterprise, global (30%)	Q4*, global (21%)
Access WDM, EMEA (13%)	Enterprise EMEA (52%)	<ul> <li>EMEA (50%)</li> <li>Global (22%)</li> </ul>
Metro WDM, EMEA (13%)		
Omdia, Optical networking Q4 2020, March 2021	Omdia, Data center interconnect Q4 2020, March 2021	Omdia, Service provider access switching Q4 2020, March 2021

\*quarterly market share; all other numbers rolling four quarters

Innovation leadership and strength in growth markets





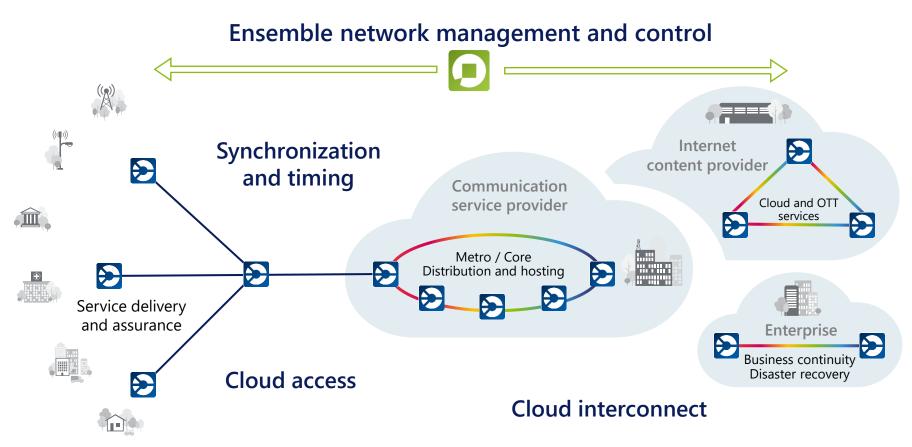


# Technology

**Products and solutions** 

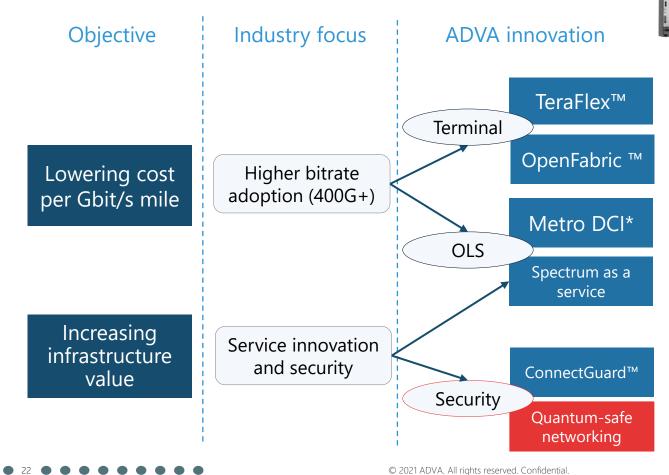


## **ADVA solutions overview**





# **Cloud interconnect overview**





Open terminal with highest data rates (1200G)

Efficient Terabit traffic grooming

Industry-leading open line system, empowering new services

Industry-leading encryption technology

\*data center interconnect



# **Cloud interconnect dynamics**

Open optical networking solutions

Foundation

Transformation

Upside

- Market leadership in enterprise DCI<sup>1</sup>
- Large installed base of OLS<sup>2</sup> in hyperscale DCI
- Proven track record with global tier 1 / tier 2 customer base

- Higher bitrate adoption (400Gbit/s+)
- Disaggregation to eliminate vendor lock-in
- Stringent security and encryption requirements

- Share gain through 400G+ optimized product portfolio
- TAM and margin expansion through verticalization
- Share gain through leadership in post quantum security

1) 30% global, >50% in EMEA; Source: Omdia, market share 4Q20 (rolling four quarters) optical networks global and data center interconnect, publ. March 2021 2) open line system

### Delivering scalable bandwidth for a digital future

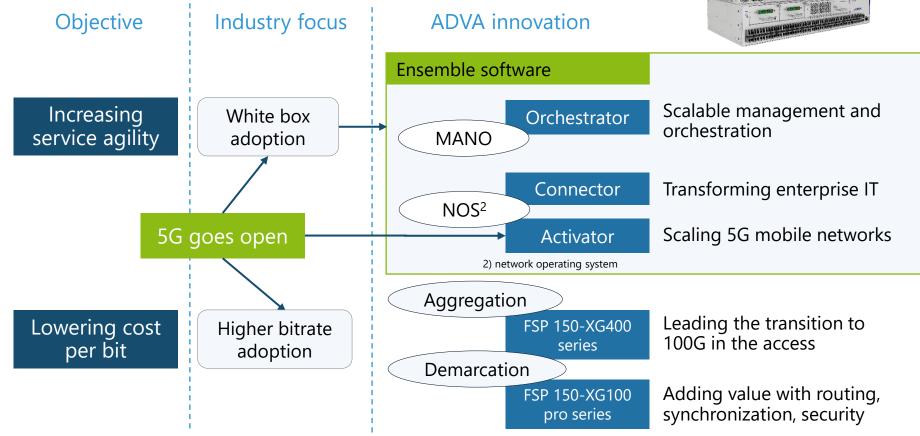




## **Cloud access overview**









# **Cloud access dynamics**

Empowering the network edge

### Foundation

#### Transformation

### Upside

- Market leadership in Carrier Ethernet (CE) access<sup>1</sup>
- Differentiated portfolio for 100G aggregation
- Technology leadership in NFVi<sup>2</sup>

- Transition to 10/100G in access and backhaul
- Collapsing multiple hardware appliances through NFV
- White box adoption in mobile networks and edge cloud

- Share gain in consolidated CE vendor landscape
- Growing from switching into higher-value routing layer
- TAM expansion and software revenues through NOS<sup>3</sup>-leadership

1) 22% global, 50% in EMEA; Omdia, market share 4Q20, SP access switching & Ethernet demarcation, publ. March 2021 2) network function virtualization infrastructure; Harmony ecosystem with >50 VNFs and a wide range of hardware choices

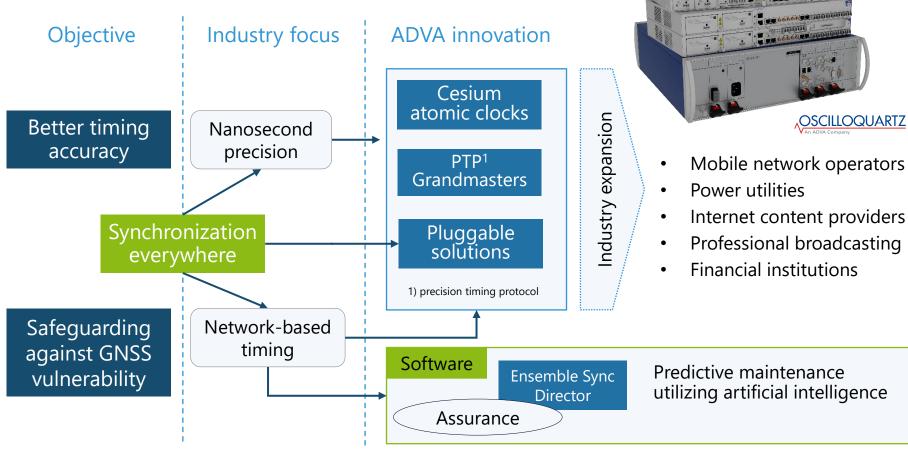
3) network operating system

### Programmable edge cloud solutions for mobile networks, business access and IoT

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# **Network synchronization**



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# **Network synchronization dynamics**

### Foundation

Transformation

### Upside

- Technology leadership in network-based timing
- Consistently high win rates leading to impressive list of MNO<sup>1</sup> customers
- Three-year CAGR >25%

1) Mobile network operators

- Ever more stringent timing requirements with submicrosecond accuracy
- Weakening competitors
- Security concerns<sup>2</sup>

2) Vulnerability of satellite-based timing increasingly problematic

- Accelerating 5G rollouts
- New market verticals including energy, finance, broadcasting
- PNT<sup>3</sup> alternatives

#### The world needs better timing – network-based and assured





<sup>3)</sup> Position navigation timing

# **Product portfolio overview**

#### Cloud access

Solutions that enable communication service providers to deliver software-defined, differentiated and performance-assured wholesale, mobile backhaul and business services;

Estimated 2020 market size and CAGR (2020-'25) for access switching & routing; Source: Omdia, "service provider switching and routing forecast 2019-2025", published August 2020



#### Network synchronization\*

Solutions to deliver accurate and scalable time and frequency synchronization for mobile network infrastructure, utilities, media distribution networks, financial services, distributed data bases and meteorology;

Estimated 2020 market size and 5yr CAGR – ADVA internal estimates

\*2020 revenue contribution >6% ADVA revenue CAGR >25%



### Cloud interconnect

Solutions that deliver scalable bandwidth for access, metro and long-haul networks; high levels of open interworking, programmability and ease-of-use;

	Access	Metro	Long Haul
TAM (billion USD)	1.0	7.2	6.4
CAGR (5 year)	7%	2%	0%

Estimated 2020 market size and CAGR (2020-'25) for access, metro and long haul WDM; Source: Omdia "optical networks forecast 2020-2025" published July 2020)

Approximate revenue contribution rolling four quarters

70%

Growth rates are highest in segments where ADVA performs best



25%

5%

# Transformation

... to higher margin business

### **Business transformation**

Value •		
		Verticalization Optical sub-modules $\rightarrow$ 15%
		SW & Services → 30%
Acquisitions and high R&D invest		<b>New applications</b> Non-telco $\rightarrow$ 40%
Innovation	Cost control	Transformation
2014 – 2018	2019 – 2020	2021 - 2023

Leveraging our investments of the last years to a higher margin model

### **Transformation has started** to support our financials

#### Verticalization

MicroMux<sup>™</sup> family expansion

#### SW & Services

Accelerating growth  $20\% \rightarrow 22\%$  (2020)

New applications Oscilloquartz CAGR >25% Government wins Enterprise IT



Driving operating results to new levels

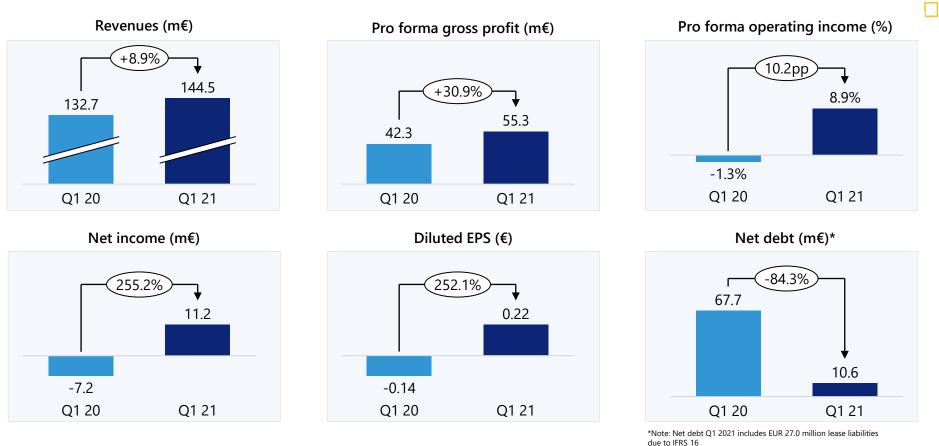


# **Financials**

Overview

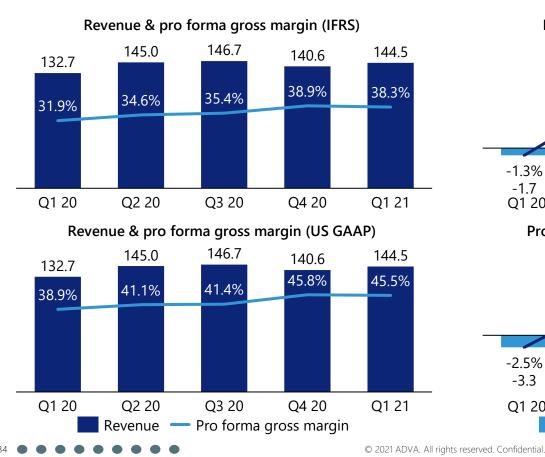


# Q1 2021 key financials

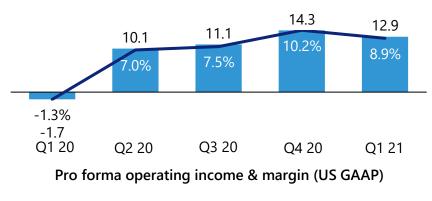


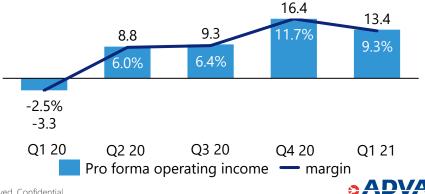
## IFRS vs US GAAP comparison (pro forma)

(in millions of EUR, in % of revenues)

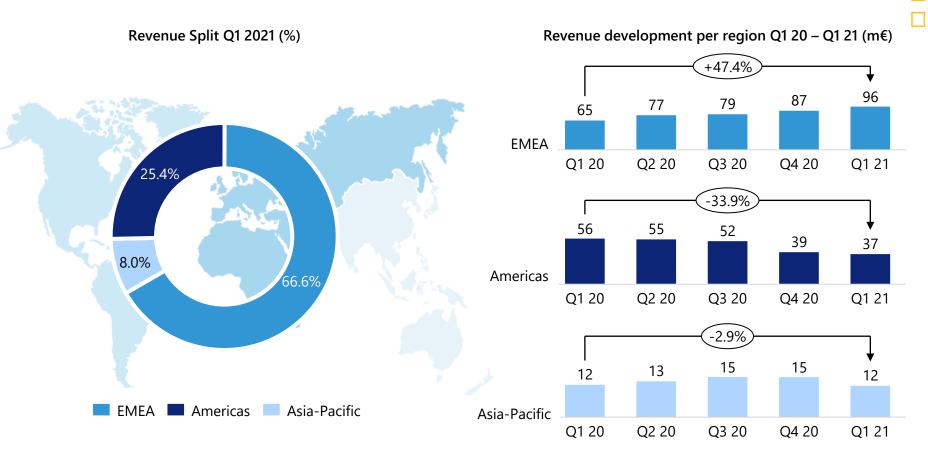


Pro forma operating income & margin (IFRS)





# Regional revenue development Q1 2021



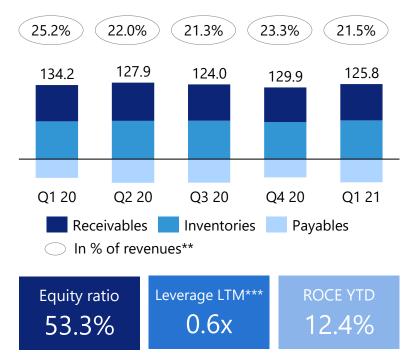
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### **Cash flow and balance sheet**

#### Cash flow breakdown (m€)

	Q	Q1	
	2020	2021	
Earnings before taxes	-5.8	11.9	
Depreciation & Amortization	16.4	17.0	
Change in working capital	-6.1	4.0	
Other changes	6.8	-5.5	
Operating Cash Flow	11.3	27.4	
R&D	-11.0	-9.9	
Other investing cash flow	-6.5	-2.4	
Investing Cash Flow	-17.5	-12.3	
Free Cash Flow	-6.2	15.1	
Gross cash end of period	52.8	79.1	
Net debt end of period	67.7	10.6	

#### Working capital development (m€; %)



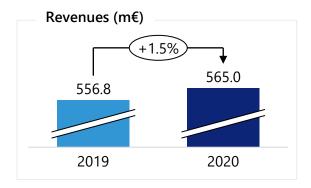
\* Potential differences due to rounding

\*\* Calculated on a quarterly basis

\*\*\* Leverage is calculated as total bank debt divided by EBITDA. EBITDA is calculated as operating income plus depreciation and amortization of non-current assets. Impacts from IFRS 16 are excluded from leverage calculation.



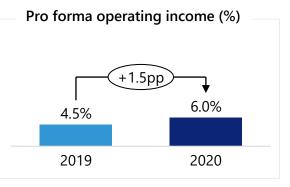
# Financial year 2020 at a glance



Revenues increased +1.5% y-o-y ...

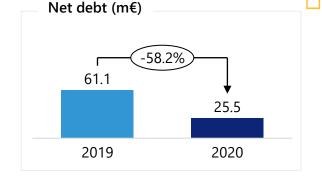
- Despite pandemic, demand pleasingly robust
- Negative FX effect
- Again tightening lockdown measures in Q4 led to revenue shifts to Q1 2021





... with a margin at the top end of guidance

- Cost improvement measures
- Higher margin revenue expansion
- Pandemic driven less travel and marketing expenses
- Positive FX effect



Net debt significantly reduced by 58.2%

- Free cash flow generation of EUR 38.8m (2019: EUR 6.6m)
- Scheduled repayments of EUR 18.5m
- Early termination of covid-19 related governmental back-up line

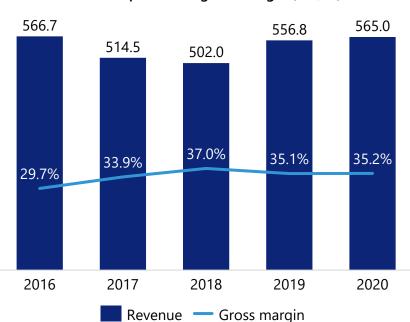
-58.2%



Target 2020

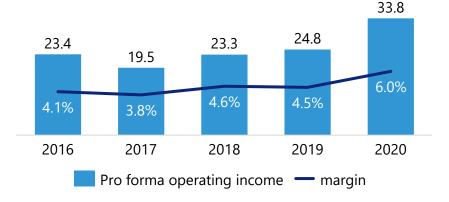
Reduction in the singledigit percentage range

## Annual revenue and pro forma profitability



Revenue & pro forma gross margin (m€; %)

Pro forma operating income & margin (m€; %)



\* Pro forma operating income is calculated prior to non-cash charges related to the stock compensation programs and amortization and impairment of goodwill and acquisition-related intangible assets. Additionally, non-recurring expenses related to restructuring measures are not included.



# Financial policy – investment grade rating



#### Comments

- Conservative financial policy targets a Debt / EBITDA leverage ratio of max. 2.5x
- Low current leverage level of 0.7x
- Balanced repayment profile and future profit generation will lead to a strengthened balance sheet
- High equity ratio of circa 48% significant above target of 30%

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### **Outlook**



#### FY 2021

Revenues (m€)

Pro forma operating income (%)

580m – 610m 6.0% – 10.0%

#### Supported by:



Market opportunity is expanding Digitalization – deglobalization – data security



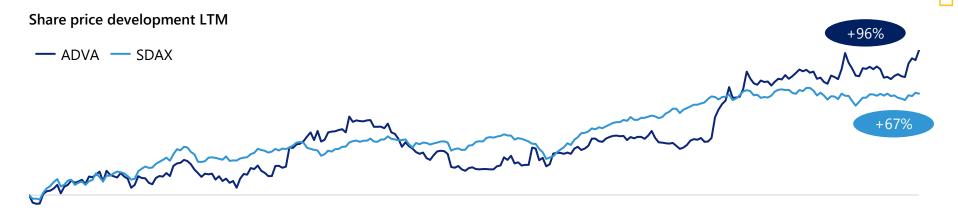
**Technologies are perfectly aligned** Open optical networks – programmable edge cloud – synchronization



**Business transformation progressing** Software & services – non-telco expansion – verticalization



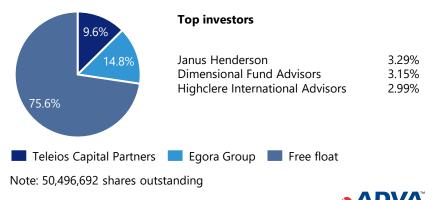
## Share price development



#### Analyst consensus as of 29.03.2021

Institution	Recommendation/ Price Target	Update	Previous Target
Commerzbank	Buy (€12.00)	Mar 03, 21	€11.00
First Berlin	Buy (€12.50)	Mar 02, 21	€11.00
FMR Research	Buy (€11.00)	Mar 09, 21	€10.00
Kepler Cheuvreux	Buy (€10.50)	Feb 24, 21	€10.50
LBBW	Buy (€11.25)	Feb 25, 21	€8.75
Northland Capital Markets	Outperform (€13.50)	Mar 24, 21	€10.00
Ø	€12.04		€10.21

#### Shareholder structure as of 29.03.2021



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### **Financial Calendar 2021**







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### Thank you

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