

## Open edge networking

Investor presentation

FSE: ADV

July 25<sup>th</sup>, 2019



## Disclaimer

#### FORWARD-LOOKING STATEMENTS

This presentation contains forward-looking statements with words such as "believes", "anticipates" and "expects" to describe expected revenues and earnings, anticipated demand for optical networking solutions, internal estimates and liquidity. These forward-looking statements involve a number of unknown risks, uncertainties and other factors that could cause actual results to differ materially. Unknown risks, uncertainties and other factors are discussed in the 'risk report' section of ADVA Optical Networking's annual report 2018.

#### CONSOLIDATED PRO FORMA FINANCIAL RESULTS

ADVA provides consolidated pro forma financial results in this presentation solely as supplemental financial information to help investors and the financial community make meaningful comparisons of ADVA's operating results from one financial period to another. ADVA believes that these pro forma consolidated financial results are helpful because they exclude non-cash charges related to stock compensation programs and amortization and impairment of goodwill and acquisition-related intangible assets, which are not reflective of the group's operating results for the period presented. This pro forma information is not prepared in accordance with IFRS and should not be considered a substitute for historical information presented in accordance with IFRS.





## **Company** Overview

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## **Stability, continuity and growth opportunities** Statement from the CEO



2018 revenues: €502.0 million Proforma EBIT: 4.6% "Digitization is changing all ecosystems.

"The rapid development and rollout of artificial intelligence, edge computing solutions, IoT and 5G require a robust and scalable telecommunications infrastructure with greater optical transmission capacity, new models for providing communication services, and increasingly precise network synchronization. Our key investments address each of these issues and clearly underline the value of our acquisition strategy.

"At the same time, consolidation in our industry has further reduced the number of competitors, further sharpening our profile as an innovative telecommunications supplier with a unique blend of innovation and customer focus.

"All this creates new growth opportunities, that we will capitalize on."

Digitization is transforming networks, bringing the investment focus to us



## Who we are

Global provider of open networking solutions

### **Our technology**

Cloud interconnect

- Open optical networking (WDM)
- 65% of revenue



#### Cloud access

- Carrier Ethernet and NFV
- 30% of revenue

Network synchronization

- Precision timing
- 5% of revenue



#### Private enterprises

- 30 of top 50 banks (revenue)
- 25% of revenue

#### Internet content providers

- 4 of top 5 global ICPs
- 10% of revenue

#### Communication service providers

- 17 of top 25 global CSPs,
- 5 of top 6 global Ethernet service leaders
- 65% of revenue

### **Our strengths**

#### Innovation power

- >900 engineers
- >230 granted patents, >50 pending

#### Speed for customers

- Responsive team
- Customer-centric solutions

#### Trusted partner

- >50% net promoter score
- Operational excellence

Digital transformation  $\rightarrow$  networking dominated by data centers  $\rightarrow$  ADVA's DNA



## Financial year 2018 at a glance

### Revenues

## 502m

Revenues increased sequentially in all four quarters ...

## Gross margin contribution +11.2m

... with overall margin improvements due to product innovation ... ... and active cost management.

4.6%

Pro forma EBIT

margin expansion

Net liquidity increase +30%

Net liquidity increased significantly due to higher cash flow from operations.

### Consolidation phase completed, improvement of margins and cash flow



## **ADVA's 25 years history**

Strong breadth and depth of customer base of thousands of enterprise and hundreds of carriers worldwide including many tier 1 carriers. Over 200 customers committed to ADVA's Ensemble network management platform

Agile, flexible, entrepreneurial and multi-national culture with spirit of innovation, hard work ethic and loyalty leading to low attrition and continuity in our strategy

Global leader in enterprise DCI and synchronization – a strong competitor in the ICP markets

Global leader in the Ethernet access device (EAD) market and when combined with Ensemble NFVi solutions the clear technology leader



Product expansic and strategic acquisitions Global specialist for

• Open optical networking

Today

- Edge cloud solutions
- Network synchronization

### Network innovator – speed for customers – trusted partner



## **ADVA fundamentals**



#### Background

- Headquartered in Munich, Germany
- More than 1,850 employees
- Over EUR 0.5 billion turnover

Atlanta Richardson Neuchâtel York Meiningen Munich Gdynia



#### Our vision

Virtualization and software are keys to differentiated solutions, but hardware will remain strategically important



### Our mission

Being your trusted partner for connecting, extending and assuring the cloud



### Innovation – speed for customers – trusted partner



## Our broad customer base

Hundreds of carriers, thousands of enterprises



### Diverse global customer base drives growth and profitability





## **Industry context**

## Market growth drivers, technologies and products



## Digitization drives investment focus to the edge

of all ecosystems

Digitization

loT

Smart workspace

Connected home

Smart robots

Autonomous driving

Augmented reality

Artificial intelligence

Network transformation 5G Cloud & Network 3.0 Disaggregation Machine learning White box solutions Open platform **Automation** Edge computing

ADVA open edge networking

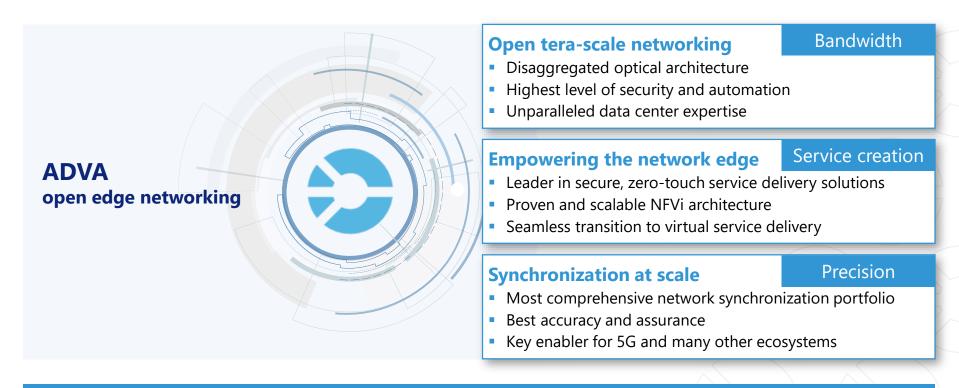
Scalable bandwidth Instant service creation Precise synchronization

The market is coming to our sweet spot – the edge is, where ADVA performs best

Virtualization



## **Our technology differentiation**



We innovate from the edge on in – customer focus, profound application know how



## **Product portfolio overview**

#### Cloud access

Carrier Ethernet access and network functions virtualization (NFV) solutions that enable communication service providers to deliver softwaredefined, differentiated and performance-assured wholesale, mobile backhaul and business services;



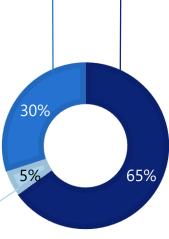
Estimated 2018 market size and 5yr CAGR for access switching & routing; Source: Ovum, "service provider switching and routing forecast 2018-2023", published August 2018

### Network synchronization

Primary reference sources (atomic clocks) and distribution solutions to deliver accurate and scalable time and frequency synchronization for mobile network infrastructure, utilities, financial services, distributed data bases and meteorology;



Estimated 2018 market size and 5yr CAGR - ADVA internal estimates



Approximate revenue contribution rolling four quarters

#### Cloud interconnect

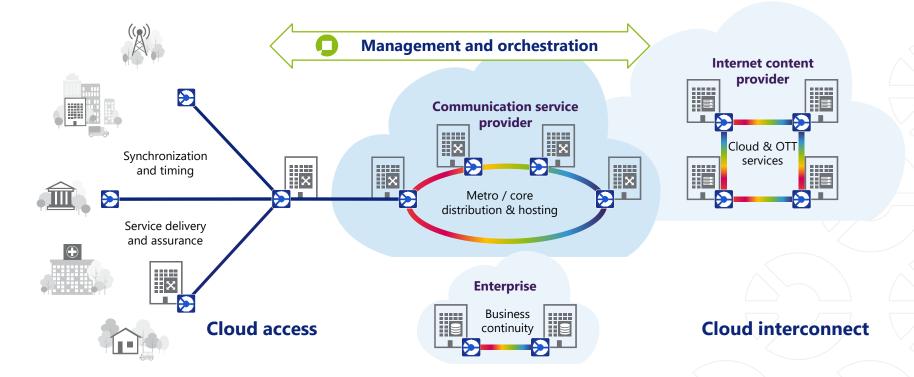
Open optical networking solutions based on wavelength division multiplexing (WDM) technology to deliver scalable bandwidth for access, metro and long-haul networks; high levels of open interworking, programmability and ease-of-use;



	Carrier		ICP	Enterprise
TAM (billion USD)	11	.6	1.0	0.3
CAGR (5 year)		%	17%	4%

Estimated 2018 market size for access, metro and long haul WDM; Source: Ovum, "optical networks forecast 2018-2023" published January 2019; Syr CAGR for access (15.7%), metro (7.2%) and long haul 3.2%) WDM – and DCI Forecast 2017-2022 published Feb 2018

## **Solution overview**

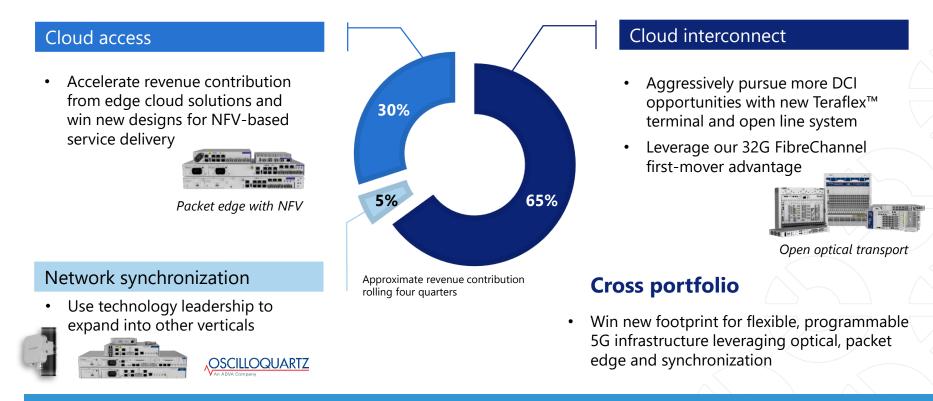


### Open edge networking – connecting, extending and assuring the cloud



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## **Portfolio growth opportunities**



### Technology tripod matured, enabling us to grow high single digits 2019



## **ADVA portfolio drivers summarized**

Approximate revenue contribution	Private enterprises	Internet content provider	Communication service provider
Cloud interconnect (Open optical transport - WDM)	Business continuity and disaster recovery	(Hyperscale) DCI	Metro and edge upgrade for IoT, 5G and cloud services (capacity, latency, timing, security and automation)
Cloud access	Secure cloud access	Edge cloud	Zero-touch service delivery
(Carrier Ethernet and NFV)	and SD-WAN		and assurance
Network synchronization	MiFID II financial time	Global database	Next-gen mobile
	stamping	synchronization	(LTE-A and 5G)

ADVA technology tripod – increasing number of cross-selling opportunities





## Differentiators

## Competitive landscape



## Networking industry – our ecosystem



### Industry leading on time-to-market, time-to-quality and time-to-cost



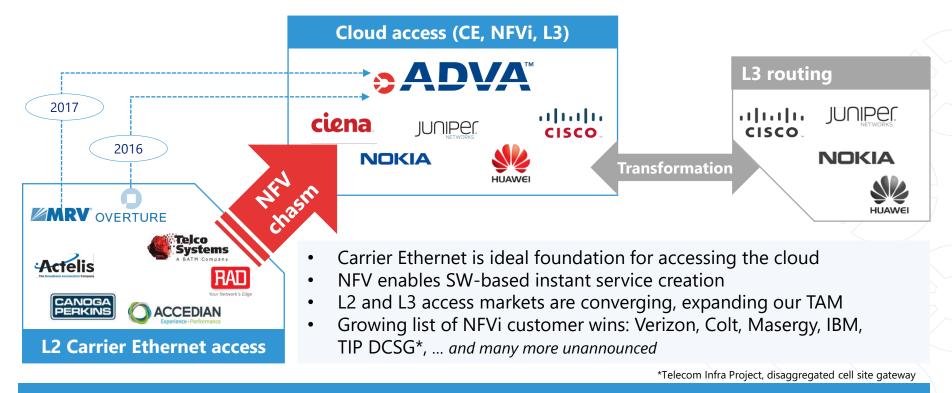
## **Cloud interconnect: Vendor consolidation**



### Small players disappear – large corporations lack focus and seek better profitability



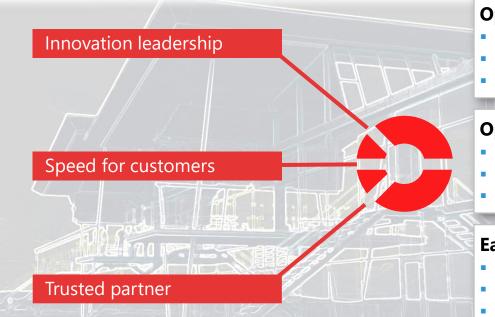
## **Cloud access: Convergence at the network edge**



Layer 2 and Layer 3 access converging – NFV is disrupting the market



## Why we win – the ADVA brand promise



Award-winning factory in Meiningen, Germany

### **Open networking solutions**

- Differentiated technology
- Network-level applications
- Market-leading scalability and efficiency

#### **Operational excellence**

- High quality
- Short lead times
- Award-winning sustainability focus

### Ease of doing business

- Technology and VAR ecosystems
- Broad and deep application expertise
- Financial stability, solid balance sheet

### Enabling our customers to capitalize on cloud and mobility



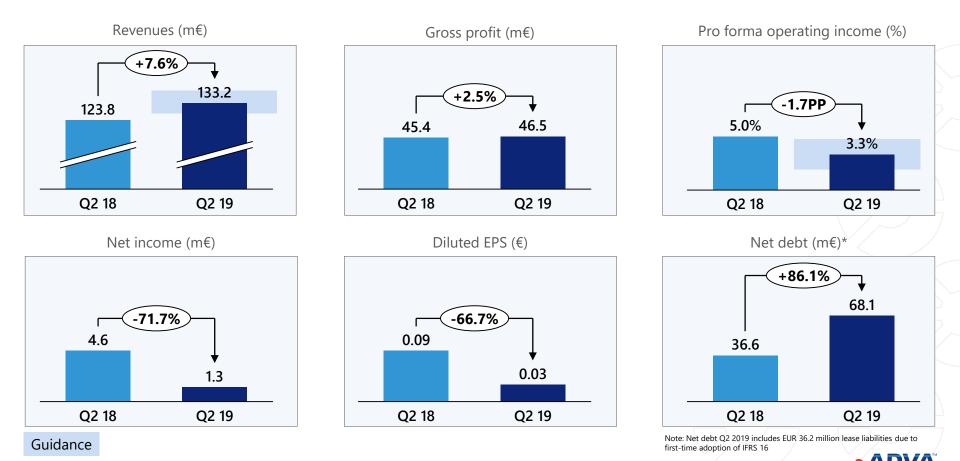


## **Financials**

### Overview



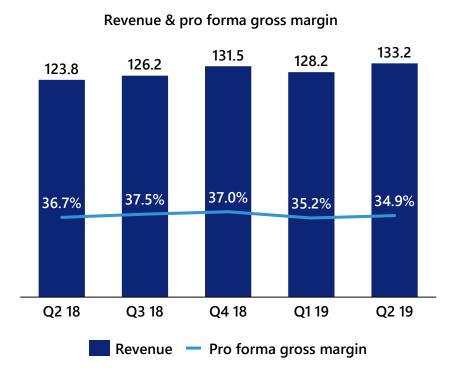
## Q2 2019 key financials



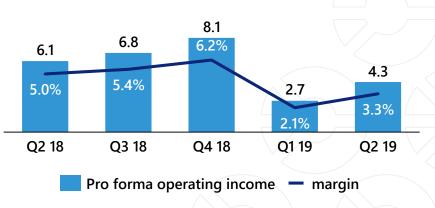
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## Quarterly IFRS revenue and pro forma profitability

(in millions of EUR, in % of revenues)



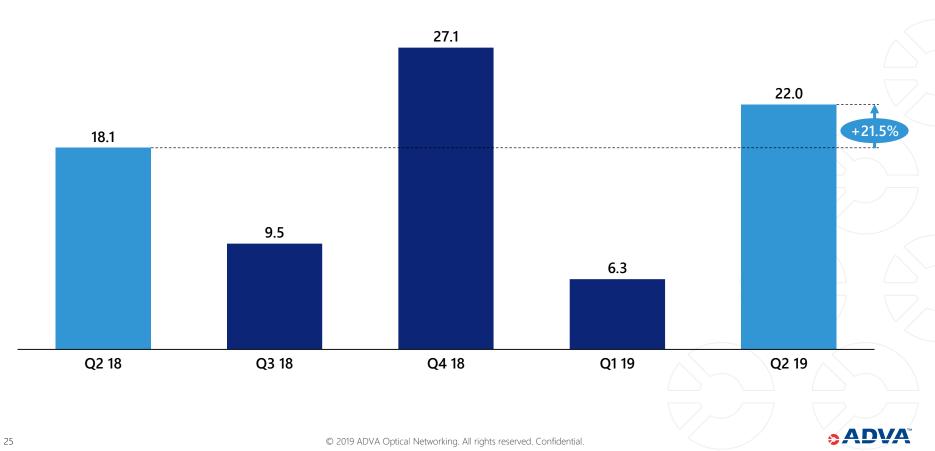
Pro forma operating income & margin



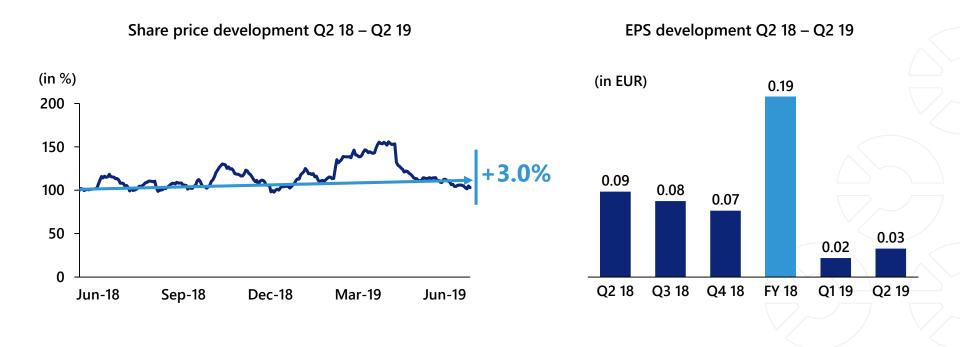
\* Pro forma operating income is calculated prior to non-cash charges related to the stock compensation programs and amortization and impairment of goodwill and acquisition-related intangible assets. Additionally, non-recurring expenses related to restructuring measures are not included.

## Seasonality of operating cash flow

(In millions of EUR)



## Share price and EPS development



### Delivering shareholder return

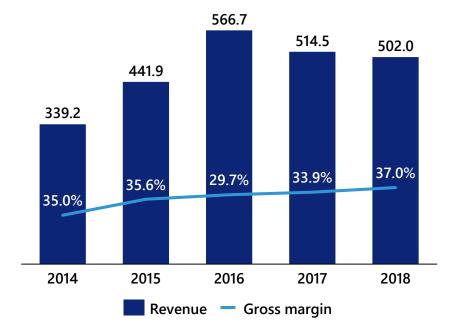


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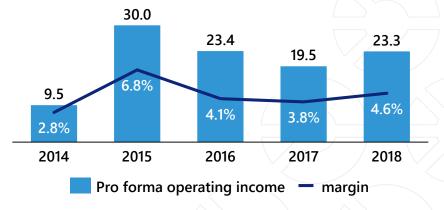
## Annual IFRS revenue and pro forma profitability

(in millions of EUR, in % of revenues)

#### Revenue & pro forma gross margin

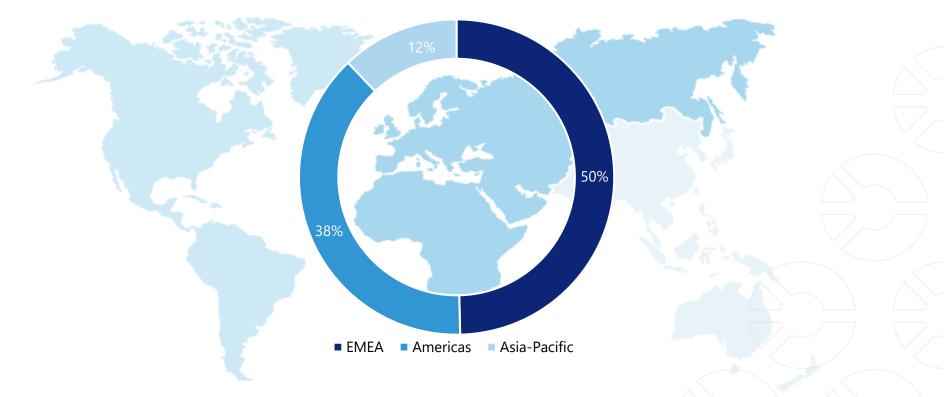


Pro forma operating income & margin



\* Pro forma operating income is calculated prior to non-cash charges related to the stock compensation programs and amortization and impairment of goodwill and acquisition-related intangible assets. Additionally, non-recurring expenses related to restructuring measures are not included.

## Annual revenue per region FY 2018



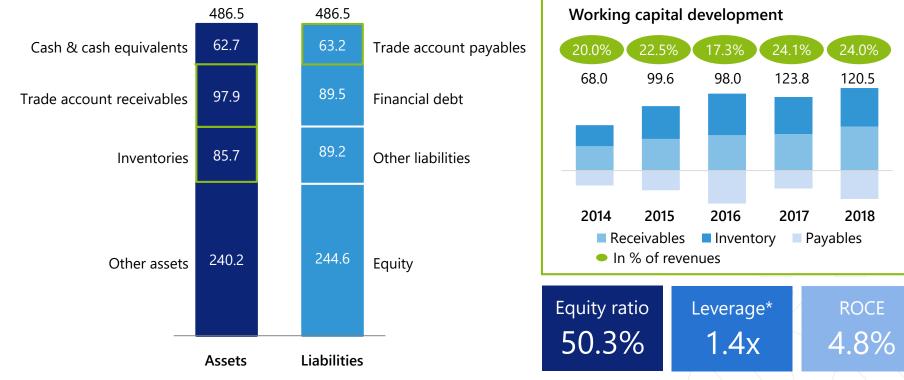
### Customer expansion in APAC – strength in Central Europe



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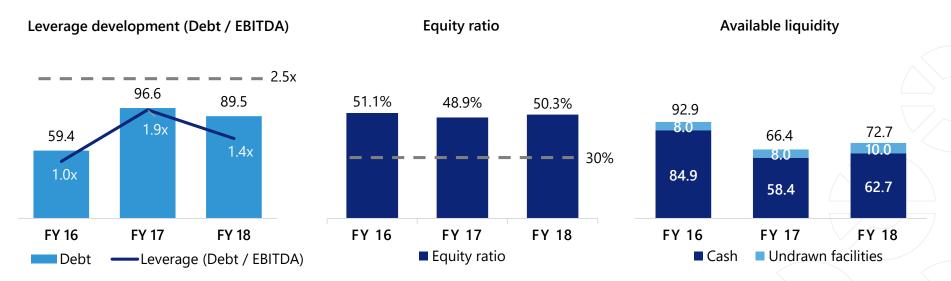
## **IFRS balance sheet FY 2018**

(In millions of EUR)



\*Leverage is calculated as total liabilities to banks divided by EBITDA. EBITDA is calculated as operating income plus depreciation and amortization of non-current assets.

## Financial policy – investment grade rating



#### Comments

- Conservative financial policy targets a Debt / EBITDA leverage ratio of max. 2.5x
- Low current leverage level of 1.4x albeit recent long-term refinancing of MRV acquisition
- Balanced repayment profile and future profit generation will lead to a strengthened balance sheet
- High equity ratio of c. 50% significant above target of 30%

## Guidance Q3 2019 and outlook FY 2019

### Guidance Q3 2019

Revenues between EUR 135.0 million and EUR 145.0 million

Pro forma operating income margin between 3.0% and 6.0% of revenues

### Outlook FY 2019

Year-on-year revenue growth to be in the upper singledigit percentage range.

Pro forma operating result to increase and reach a pro forma operating margin in the mid-single-digit range.

- Digitization is changing the networks and bringing the investment focus to us; our three core competencies are strategically relevant to the transformation of networks and we have a high win rate with our new products contributing higher margins
- Our positive revenue development continues, and we have a strong order book going into Q3
- In order to respond to current margin pressure, we are taking additional measures to reduce our cost base
- We remain committed to the positive outlook for the current fiscal year





## Growth

## Catalysts and strategy



## Growth strategy 2018 (recap)

### 2018

**Focus:** Return to quarterly growth and increase profitability

#### **Tactics:**

- Protect MRV customer base and drive cross-selling initiatives; extend customer base for cloud access solutions
- Leverage metro core upgrade cycle to drive additional optical revenue
- Utilize technology leadership in synchronization to further improve overall corporate gross margin

### 2019

**Focus:** Leverage expanded solution portfolio to increase market share and reaccelerate growth

On track for 2019 + +

#### **Tactics:**

- Aggressively pursue more DCI opportunities with new Teraflex terminal and open line system
- Win new footprint for flexible, programmable 5G infrastructure leveraging optical, packet edge and synchronization
- Accelerate revenue contribution from Ensemble and win new designs for NFV-based service delivery

### 2020 and beyond

**Focus:** Capitalize on the transition to virtualized service delivery and 5G

#### **Tactics:**

- Harness Ensemble software architecture and increase software revenue contribution to >10%
- Dominate market for network synchronization systems
- Continue to pursue tuck-in acquisitions or consolidate with and expand into a larger entity

### We accomplished our 2018 goals and continue to execute against our plan



## **Growth strategy**

### 2019

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- Harness Ensemble software architecture and increase software revenue contribution to >10%
- Dominate market for network synchronization systems
- Continue to pursue tuck-in acquisitions or consolidate with and expand into a larger entity

### 2021 and beyond

**Focus:** Further balance the ADVA technology tripod

#### **Tactics:**

- Expand into new verticals with synchronization
- Expand into enterprise IT with edge cloud solutions

### ADVA technology tripod: strategic building blocks for network transformation

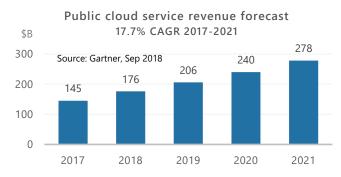


## **Growth catalysts**

### Industry mega trends







### **ADVA**

- Digitization drives network transformation;
- Investment focus moves to the edge, where ADVA is well positioned with multiple ways to win:
  - Interconnect scalable bandwidth on open platform
  - Access rapid service delivery on packet edge with NFV
  - Synchronization precision timing, increasing relevance in ever more applications, success winning Tier 1 footprint
- More customers, better revenue diversification, and broader solutions portfolio
- Industry consolidation and regionalization lead to sharper profile as innovator and trusted partner

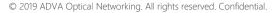
Investment focus coming to ADVA's sweet spot – increasingly differentiated profile





## **Our partners**





## **Investor relations overview**

#### Recent investor activities

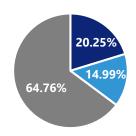
Conferences: Cowen TMT Conference in New York/May Quirin Champions 2019 in Frankfurt/June Roadshow in London/June

#### Planned investor activities

Conferences: Jefferies in Chicago/August Commerzbank Sector Conference in Frankfurt/August Liolios Gateway Conference in San Francisco/September Berenberg / GoldmanSachs 8th German Corporate Conference in Munich/September

#### Shareholder structure

Status: June 30, 2019: 49,962,955 shares outstanding



#### **Top Investors\***

Maria a Charle	2 00/
Morgan Stanley	3.9%
Dimensional Fund Advisors	3.2%
DNB ASA	3.0%
Blackwell Partners (US)	3.0%
Internationale Kapitalanlage	2.9%
Goldman Sachs Group	2.0%

#### Financial analyst coverage

As of July 24, 2019 Institution	Recommendation/ Price Target	Update	Previous Target
Deutsche Bank	Hold (€7.60)	May 10, 19	(€8.20)
Hauck & Aufhäuser	Hold (€9.00)	Apr 29, 19	(€10.00)
LBBW	Buy (€10.25)	Jul 24, 19	(€10.25)
Northland Capital Markets	Outperform (€11.00)	Jun 26, 19	(€11.00)
FMR Research	Neutral (€7.20)	Jun 20, 19	
ø	€9.01		$\square$

Teleios Capital Partners

- EGORA Group
- Free float

\*Sources: Insight Nasdaq, Oddo Seydler, Commerzbank, ADVA

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## Thank you

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